



JAVER: 3Q24 Results

Positive results fueled by the company's focus on higher-end housing; positive free cash flow generation and continued deleveraging

JAVER*	BUY
Target Price (MXN\$)	\$ 14.94
Current Price (MXN\$)	\$ 10.00
Max / Min (L12M)	10.00 - 14.03
Expected Dividend (MXN\$)	\$ 0.00
Expected Return	49.4%
Market Cap (MXN\$ Mn)	2,872
Enterprise Value (MXN\$ Mn)	3,809
Oustanding Shares (Mn)	287.2
Float	34.1%
ADTV (MXN\$ Mn)	\$0.01



Opinion and recommendation

JAVER reported positive quarterly results driven by the company's focus on the upper mid-range and residential segments. Revenues and EBITDA were in line with our projections and net profits exceeded our forecasts. In addition, the company generated positive free cash flow and continued to reduce its leverage. We reiterate our BUY recommendation with MXN\$14.94/share target price, which is the price that VINTE has set for the tender offer.

JAVER reiterated its guidance for the current year, which includes double-digit growth with positive free cash flow generation, in line with our estimates. On the other hand, the company mentioned in its press release that VINTE's tender offer is pending the corresponding corporate and regulatory authorizations.

3Q24 Results

JAVER continued to focus on the upper mid-range and residential segments, which boosted the average price per unit by 10.6% YoY to MXN\$793 thousand. This strategy led to a 45.1% increase in residential volume, which was partially offset by an 11.3% fall in mid-range volume, thus limiting the total volume drop to just 3.4%. As a result, housing revenues rose 6.8% (+23.7% in residential and 1.7% in mid-range), while total revenues advanced 6.5% YoY to MXN\$2.48 billion (slightly higher than our MXN\$2.47 billion estimate).

During the quarter, the company began sales in 3 residential developments in the states of Jalisco and Querétaro and expects to launch another 5 projects during the last quarter for a total of 14 for the entire year. 7 of such developments have EDGE certifications in more than 5,800 homes to be built.



The stronger revenue mix also boosted the company's profitability levels. Gross margin expanded 1.1 percentage points to 31.8%, while EBITDA margin increased 0.9 percentage points to 18.6%. Gross profit was up 10.2% YoY, while EBITDA grew 11.8% YoY, reaching MXN\$461 million (vs. our MXN\$460 million forecast). This took place despite higher expenses related to the upcoming tender offer by VINTE.

Net profits rose 42.9% YoY to MXN\$218 million (vs. our MXN\$194 million expectation), supported by higher operating results and a decrease in the tax reserve.

Free cash flow was MXN\$244 million positive, down 19.0% YoY, as a result of an increase from 42 days in the working capital cycle to 280 days, mainly due to investments in 5 projects that will begin at the end of the current year and the land replacement for the coming years.

The financial structure continued to strengthen with this high free cash flow generation. The net debt to EBITDA ratio was 0.56x at the end of 3Q24, compared to 0.71x in 2Q24, reaching a historical low level. Worth mentioning that HR Ratings recently upgraded JAVER's long-term corporate rating from "AA-" to "AA" and changed the outlook to "Stable."

INCOME STATEMENT	3Q24	3Q24E	Diff.	3Q23	Change
Revenues	2,481	2,472	0.4%	2,329	6.5%
Gross Profit	788	806	-2.2%	715	10.2%
Gross Margin	31.8%	32.6%		30.7%	
EBITDA	461	460	0.1%	412	11.8%
EBITDA Margin	18.6%	18.6%		17.7%	
Financial Gains	47	43	9.7%	65	-27.7%
Financial Cost	-125	-130	-3.6%	-143	-12.4%
Net Profit	218	194	12.1%	153	42.9%



(Figures in Millions of MXN\$)

INCOME STATEMENT 2023 2024E 2025E 2026E 2027E 2028E 2029E 20	(Figures in Millions of MXN\$)							
Cost of Sales -6,182 -6,539 -7,209 -7,877 -8,542 -9,235 -9,984 Gross Profit 2,773 3,168 3,508 3,850 4,194 4,555 4,947 General Expenses -1,420 -1,533 -1,567 -1,691 -1,811 -1,933 -2,064 Operating Profit 1,314 1,650 1,945 2,187 2,411 2,649 2,911 Operating Margin 14,8% 17,0% 18,1% 18,6% 18,9% 19,2% 19,5% EBITDA 1,472 1,775 1,997 2,249 2,483 2,732 3,003 EBITDA Margin 16,5% 18,3% 18,6% 19,5% 19,5% 19,5% 2,58 2,039 Financial Gains 236 176 179 193 208 223 238 Financial Cost -585 -521 -564 -626 -563 -614 -601 Pre-Tax Profit 955 1,304 1,560 1,754<	INCOME STATEMENT	2023	2024E	2025E	2026E	2027E	2028E	2029E
Gross Profit General Expenses -1,420 -1,533 -1,567 -1,691 -1,811 -1,933 -2,064 Operating Profit 1,314 1,650 1,945 2,911 1,868 17,0% 18.18 18.68 19.28						-	-	-
General Expenses		-6,182	-6,539	-7,209	-7,877	_	•	
Operating Profit 1,314 1,650 1,945 2,187 2,411 2,649 2,911 Operating Margin 14.8% 17.0% 18.1% 18.6% 18.9% 19.2% 19.5% 19.5% 19.5% 19.5% 19.2% 19.3% 2,032 3,003 28.1 19.2% 19.5% 19.8% 20.1% 20.1% 18.3% 18.6% 19.2% 19.5% 19.8% 20.1% 20.1% 19.2% 19.5% 19.8% 20.1% 20.1% 19.2% 19.5% 19.8% 20.1% 20.1% 18.3% 18.6% 19.2% 19.5% 19.8% 20.1% 20.1% 19.5% 19.8% 20.1% 20.1% 19.2% 19.5% 19.8% 20.1% 20.1% 19.2% 19.5% 19.8% 20.1% 19.2% 19.5% 19.8% 20.1% 20.1% 19.2% 19.5% 19.8% 20.1% 20.1% 19.2% 20.55 2.58 2.54 4.90 4.20% 42.0% 42.0% 42.0% 42.0% 42.0% <td></td> <td>2,723</td> <td>-</td> <td>3,508</td> <td>3,850</td> <td></td> <td>4,555</td> <td>4,947</td>		2,723	-	3,508	3,850		4,555	4,947
Departing Margin				-	-			
EBITDA 1,472 1,775 1,997 2,249 2,483 2,732 3,003 EBITDA Margin 16.5% 18.3% 18.6% 19.2% 19.5% 19.8% 20.1% Financial Gains 236 176 179 193 208 223 238 Financial Cost -5.85 -5.21 -5.64 -6.62 -5.63 -6.14 -6.01 Pre-Tax Profit 965 1,304 1,560 1,754 2,055 2,258 2,549 Income Tax & Profit Sharing -400 -5.34 -6.55 -7.37 -8.63 -948 -1,071 Tax & Profit Sharing Rate 41.5% 40.9% 42.0% 42.0% 42.0% 42.0% 42.0% 42.0% Net Profit 565 770 905 1,018 1,192 1,310 1,478 BALANCE SHEET 20.23 20.24 20.25E 20.26E 20.27E 20.28E 20.29E TOTAL ASSETS 9,578 10,047 11,639 12,723 14,304 15,931 17,703 Current Assets 6,949 7,388 8,121 8,591 9,108 9,626 10,388 LT Assets 2,629 2,659 3,518 4,132 5,196 6,305 7,315 TOTAL LIABILITIES 6,837 6,544 7,228 7,295 7,684 8,001 8,295 ST Liabilities 3,595 3,609 4,194 4,261 4,649 4,967 5,260 LT Liabilities 3,242 2,935 3,035 3,035 3,035 3,035 3,035 3,035 TOTAL DEBT 1,288 1,137 1,395 1,068 1,063 971 820 NET DEBT 1,288 1,137 1,395 1,068 1,063 971 820 NET DEBT 1,284 1,137 1,395 1,068 1,063 971 820 NET DEBT 2,741 3,531 4,436 5,453 6,645 7,955 9,433 Stockholder's Equity 2,741 3,531 4,436 5,453 6,645 7,955 9,433 Stockholder's Equity 2,741 3,531 4,436 5,453 6,645 7,955 9,433 Stockholder's Equity 2,741 3,531 4,436 5,453 6,645 7,955 9,433 Stockholder's Equity 2,741 3,531 4,436 5,453 6,645 7,955 9,433 Stockholder's Equity 2,741 3,531 4,436 5,453 6,645 7,955 9,433 Stockholder's Equity 2,741 3,531 4,436 5,453 6,645 7,955 9,433 Stockholder's Equity 2,741 3,531 4,436 5,453 6,645 7,955 9,433 Stockholder's Equity 2,741 3,531 4,436 5,453 6,645 7,955 9,433 Stockholder's Equity 2,741 3,531 4,436 5,453 6,645 7,955 9,433 Stockholder's Equity 2,741 3,531 4,436 5,453 6,645 7,955 9,433 Stockholder's Equity 2,741 3,531 4,436 5,453 6,645 7,955 9,433 Stockholder's Equity 2,741 3,531 4,436 5,453 6,645 7,955 9,433 Stockholder's Equity 2,741 3,531 4,436 5,453 6,645 7,955 9,433 Stockholder's Equity 2,741 3,531 4,436 5,453 6,645 7,955 9,433 Stockholder's Equity 2,741 3,531 4,436 5,453 6,645 7,955 9,433 Stockholder's Equity 2,741 3,531 4,436 5,453	Operating Profit	1,314	1,650	•	2,187	2,411		2,911
EBITDA Margin 16.5% 18.3% 18.6% 19.2% 19.5% 19.8% 20.1% Financial Gains 236 176 179 193 208 223 238 Financial Cost -585 -521 -564 -626 -563 -614 -601 Pre-Tax Profit 965 1,304 1,560 1,754 2,055 2,258 2,549 Income Tax & Profit Sharing -400 -534 -655 -737 -863 -948 -1,071 Tax & Profit Sharing Rate 41.5% 40.9% 42.0%	Operating Margin	14.8%					19.2%	
Financial Gains 236 176 179 193 208 223 238 Financial Cost -585 -521 -564 -626 -563 -614 -601 Fre-Tax Profit 965 1,304 1,560 1,754 2,055 2,258 2,549 Income Tax & Profit Sharing -400 -534 -655 -737 -863 -948 -1,071 Tax & Profit Sharing Rate 41.5% 40.9% 42.0% 42.0% 42.0% 42.0% 42.0% 42.0% Net Profit 565 770 905 1,018 1,192 1,310 1,478 BALANCE SHEET 2023 2024E 2025E 2026E 2027E 2028E 2029E TOTAL ASSETS 9,578 10,047 11,639 12,723 14,304 15,931 17,703 Current Assets 6,949 7,388 8,121 8,591 9,108 9,626 10,388 IT Assets 2,629 2,659 3,518 4,132 5,196 6,305 7,315 TOTAL LIABILITIES 6,837 6,544 7,228 7,295 7,684 8,001 8,295 ST Liabilities 3,242 2,935 3,035 3,035 3,035 3,035 3,035 TOTAL DEBT 2,465 2,203 2,573 2,356 2,462 2,485 2,460 NET DEBT 1,288 1,137 1,395 1,068 1,063 971 820 TOTAL CAPITAL 2,741 3,531 4,436 5,453 6,645 7,955 9,433 Stockholder's Equity 2,741 3,531 4,436 5,453 6,645 7,955 9,433 SASH FLOW STATEMENT 2023 2024E 2025E 2026E 2027E 2028E 2029E NET PROFIT 1565 770 905 1,018 1,192 1,310 1,478 NET PROFIT 1565 770 905 1,018 1,192 1,310 1,478 NET PROFIT 1565 770 905 1,018 1,192 1,310 1,478 NET PROFIT 1 565 770 905 1,018 1,192 1,310 1,478 NET PROFIT 1 565 770 905 1,018 1,192 1,310 1,478 NET PROFIT 1 565 770 905 1,018 1,192 1,310 1,478 NET PROFIT 1 565 770 905 1,018 1,192 1,310 1,478 NET PROFIT 1 565 770 905 1,018 1,192 1,310 1,478 NET PROFIT 1 565 770 905 1,018 1,192 1,310 1,478 NET PROFIT 1 565 770 905 1,018 1,192 1,310 1,478 NET PROFIT 1 565 770 905 1,018 1,192 1,310 1,478 NET PROFIT 1 565 770 905 1,018 1,192 1,310 1,478 NET PROFIT 1 565 770 905 1,018 1,192 1,310 1,478 NET PROFIT 1 565 770 905 1,018 1,192 1,310 1,478 NET PROFIT 1 565 770 905 1,018 1,192 1,310 1,478 NET PROFIT 1 565 770 905 1,018 1,192 1,310 1,478 NET PROFIT 1 565 770 905 1,018 1,192 1,310 1,478 NET PROFIT 1 565 770 905 1,018 1,192 1,310 1,478 NET PROFIT 1 565 770 905 1,018 1,192 1,310 1,478 NET PROFIT 1 565 770 905 1,018 1,192 1,310 1,478 NET PROFIT 1 565 770 905 1,018 1,192	EBITDA	1,472	1,775	1,997	2,249	2,483	2,732	3,003
Financial Cost	EBITDA Margin	16.5%	18.3%	18.6%	19.2%	19.5%	19.8%	20.1%
Pre-Tax Profit 965 1,304 1,560 1,754 2,055 2,258 2,549 Income Tax & Profit Sharing -400 -534 -655 -737 -863 -948 -1,071 Tox & Profit Sharing Rate 41.5% 40.9% 42.0% <td>Financial Gains</td> <td>236</td> <td>176</td> <td>179</td> <td>193</td> <td>208</td> <td>223</td> <td>238</td>	Financial Gains	236	176	179	193	208	223	238
Income Tax & Profit Sharing	Financial Cost	-585	-521	-564	-626	-563	-614	-601
Tax & Profit Sharing Rate 41.5% 40.9% 42.0% 42	Pre-Tax Profit	965	1,304	1,560	1,754	2,055	2,258	2,549
Net Profit 565 770 905 1,018 1,192 1,310 1,478 BALANCE SHEET 2023 2024E 2025E 2026E 2027E 2028E 2029E TOTAL ASSETS 9,578 10,047 11,639 12,723 14,304 15,931 17,703 Current Assets 6,949 7,388 8,121 8,591 9,108 9,626 10,388 LT Assets 2,629 2,659 3,518 4,132 5,196 6,305 7,315 TOTAL LIABILITIES 6,837 6,544 7,228 7,295 7,684 8,001 8,295 ST Liabilities 3,595 3,609 4,194 4,261 4,649 4,967 5,260 NET DEBT 2,465 2,203 2,573 2,356 2,462 2,485 2,460 NET DEBT 1,288 1,137 1,395 1,068 1,063 971 820 TOTAL CAPITAL 2,741 3,531 4,436 5,453 6,645	Income Tax & Profit Sharing	-400	-534	-655	-737	-863	-948	-1,071
BALANCE SHEET 2023 2024E 2025E 2026E 2027E 2028E 2029E TOTAL ASSETS 9,578 10,047 11,639 12,723 14,304 15,931 17,703 Current Assets 6,949 7,388 8,121 8,591 9,108 9,626 10,388 LT Assets 2,629 2,659 3,518 4,132 5,196 6,305 7,315 TOTAL LIABILITIES 6,837 6,544 7,228 7,295 7,684 8,001 8,295 ST Liabilities 3,595 3,609 4,194 4,261 4,649 4,967 5,260 LT Liabilities 3,242 2,935 3,035	Tax & Profit Sharing Rate	41.5%	40.9%	42.0%	42.0%	42.0%	42.0%	42.0%
TOTAL ASSETS 9,578 10,047 11,639 12,723 14,304 15,931 17,703 Current Assets 6,949 7,388 8,121 8,591 9,108 9,626 10,388 LT Assets 2,629 2,659 3,518 4,132 5,196 6,305 7,315 TOTAL LIABILITIES 6,837 6,544 7,228 7,295 7,684 8,001 8,295 ST Liabilities 3,595 3,609 4,194 4,261 4,649 4,967 5,260 LT Liabilities 3,242 2,935 3,035 3,035 3,035 3,035 3,035 TOTAL DEBT 2,465 2,203 2,573 2,356 2,462 2,485 2,460 NET DEBT 1,288 1,137 1,395 1,068 1,063 971 820 TOTAL CAPITAL 2,741 3,531 4,436 5,453 6,645 7,955 9,433 Stockholder's Equity 2,741 3,531 4,436 5,453 6,645 7,955 9,433 Stockholder's Equity 2,741 3,531 4,436 5,453 6,645 7,955 9,433 CASH FLOW STATEMENT 2023 2024E 2025E 2026E 2027E 2028E 2029E NET PROFIT 565 770 905 1,018 1,192 1,310 1,478 Inv. Related Activities 878 901 781 785 789 793 797 Pre-Tax Cash Flow 1,443 1,359 1,333 1,377 1,523 1,677 1,841 Working Capital Changes -821 -849 -1,257 -675 -1,174 -1,208 -1,318 Operating Cash Flow 622 510 76 702 349 469 523 Investment Cash Flow -6 -24 -32 -36 -40 -44 -48 Financing Cash Flow -840 -602 62 -561 -204 -315 -355 Net Incr. (Decr.) in Cash & Temp. Inv. 1,404 1,177 1,066 1,177 1,288 1,398 1,514	Net Profit	565	770	905	1,018	1,192	1,310	1,478
Current Assets 6,949 7,388 8,121 8,591 9,108 9,626 10,388 LT Assets 2,629 2,659 3,518 4,132 5,196 6,305 7,315 TOTAL LIABILITIES 6,837 6,544 7,228 7,295 7,684 8,001 8,295 ST Liabilities 3,595 3,609 4,194 4,261 4,649 4,967 5,260 LT Liabilities 3,242 2,935 3,035	BALANCE SHEET	2023	2024E	2025E	2026E	2027E	2028E	2029E
LT Assets	TOTAL ASSETS	9,578	10,047	11,639	12,723	14,304	15,931	17,703
TOTAL LIABILITIES 6,837 6,544 7,228 7,295 7,684 8,001 8,295 ST Liabilities 3,595 3,609 4,194 4,261 4,649 4,967 5,260 LT Liabilities 3,242 2,935 3,035 3,035 3,035 3,035 3,035 3,035 TOTAL DEBT 2,465 2,203 2,573 2,356 2,462 2,485 2,460 NET DEBT 1,288 1,137 1,395 1,068 1,063 971 820 TOTAL CAPITAL 2,741 3,531 4,436 5,453 6,645 7,955 9,433 Stockholder's Equity 2,741 3,531 4,436 5,453 6,645 7,955 9,433 Stockholder's Equity 2,741 3,531 4,436 5,453 6,645 7,955 9,433 Stockholder's Equity 2,741 3,531 4,436 5,453 6,645 7,955 9,433 Stockholder's Equity 2,741 3,531 4,436 5,453 6,645 7,955 9,433 Stockholder's Equity 2,741 3,531 4,436 5,453 6,645 7,955 9,433 Stockholder's Equity 2,741 3,531 4,436 5,453 6,645 7,955 9,433 Stockholder's Equity 2,741 3,531 4,436 5,453 6,645 7,955 9,433 Stockholder's Equity 2,741 3,531 4,436 5,453 6,645 7,955 9,433 Stockholder's Equity 2,741 3,531 4,436 5,453 6,645 7,955 9,433 Stockholder's Equity 2,741 3,531 4,436 5,453 6,645 7,955 9,433 Stockholder's Equity 2,741 3,531 4,436 5,453 6,645 7,955 9,433 Stockholder's Equity 2,741 3,531 4,436 5,453 6,645 7,955 9,433 Stockholder's Equity 2,741 3,531 4,436 5,453 6,645 7,955 9,433 Stockholder's Equity 2,741 3,531 4,436 5,453 6,645 7,955 9,433 Stockholder's Equity 2,741 3,531 4,436 5,453 6,645 7,955 9,433 Stockholder's Equity 2,741 3,531 4,436 5,453 6,645 7,955 9,433 Stockholder's Equity 2,741 3,531 1,359 1,318 1,310 1,310 1,478 1,310 1,478 1,310 1,478 1,310 1,478 1,310 1,478 1,310 1,478 1,310 1,310 1,478 1,310 1,310 1,478 1,310 1,310 1,478 1,310 1,310 1,478 1,310 1,3	Current Assets	6,949	7,388	8,121	8,591	9,108	9,626	10,388
ST Liabilities 3,595 3,609 4,194 4,261 4,649 4,967 5,260 LT Liabilities 3,242 2,935 3,035 3,660 4,660 4,660 4,660 <td>LT Assets</td> <td>2,629</td> <td>2,659</td> <td>3,518</td> <td>4,132</td> <td>5,196</td> <td>6,305</td> <td>7,315</td>	LT Assets	2,629	2,659	3,518	4,132	5,196	6,305	7,315
LT Liabilities 3,242 2,935 3,035 3,035 3,035 3,035 3,035 3,035 TOTAL DEBT 2,465 2,203 2,573 2,356 2,462 2,485 2,460 NET DEBT 1,288 1,137 1,395 1,068 1,063 971 820 TOTAL CAPITAL 2,741 3,531 4,436 5,453 6,645 7,955 9,433 Stockholder's Equity 2,741 3,531 4,436 5,453 6,645 7,955 9,433 Stockholder's Equity 2,741 3,531 4,436 5,453 6,645 7,955 9,433 CASH FLOW STATEMENT 2023 2024E 2025E 2026E 2027E 2028E 2029E NET PROFIT 565 770 905 1,018 1,192 1,310 1,478 Inv. Related Activities 878 901 781 785 789 793 797 Pre-Tax Cash Flow 1,443 1,359 1,333 1,377 1,523 1,677 1,841 Working Capital Changes 821 -849 -1,257 -675 -1,174 -1,208 -1,318 Operating Cash Flow 622 510 76 702 349 469 523 Investment Cash Flow -6 -24 -32 -36 -40 -44 -48 Financing Cash Flow -840 -602 62 -561 -204 -315 -355 Net Incr. (Decr.) in Cash & Temp. Inv. 1,404 1,177 1,066 1,177 1,288 1,398 1,514	TOTAL LIABILITIES	6,837	6,544	7,228	7,295	7,684	8,001	8,295
TOTAL DEBT 2,465 2,203 2,573 2,356 2,462 2,485 2,460 NET DEBT 1,288 1,137 1,395 1,068 1,063 971 820 TOTAL CAPITAL 2,741 3,531 4,436 5,453 6,645 7,955 9,433 Stockholder's Equity 2,741 3,531 4,436 5,453 6,645 7,955 9,433 CASH FLOW STATEMENT 2023 2024E 2025E 2026E 2027E 2028E 2029E NET PROFIT 565 770 905 1,018 1,192 1,310 1,478 Inv. Related Activities 878 901 781 785 789 793 797 Pre-Tax Cash Flow 1,443 1,359 1,333 1,377 1,523 1,677 1,841 Working Capital Changes -821 -849 -1,257 -675 -1,174 -1,208 -1,318 Operating Cash Flow 622 510 76 702 34	ST Liabilities	3,595	3,609	4,194	4,261	4,649	4,967	5,260
NET DEBT 1,288 1,137 1,395 1,068 1,063 971 820 TOTAL CAPITAL 2,741 3,531 4,436 5,453 6,645 7,955 9,433 Stockholder's Equity 2,741 3,531 4,436 5,453 6,645 7,955 9,433 CASH FLOW STATEMENT 2023 2024E 2025E 2026E 2027E 2028E 2029E NET PROFIT 565 770 905 1,018 1,192 1,310 1,478 Inv. Related Activities 878 901 781 785 789 793 797 Pre-Tax Cash Flow 1,443 1,359 1,333 1,377 1,523 1,677 1,841 Working Capital Changes -821 -849 -1,257 -675 -1,174 -1,208 -1,318 Operating Cash Flow 622 510 76 702 349 469 523 Investment Cash Flow -6 -24 -32 -36 -40 <td>LT Liabilities</td> <td>3,242</td> <td>2,935</td> <td>3,035</td> <td>3,035</td> <td>3,035</td> <td>3,035</td> <td>3,035</td>	LT Liabilities	3,242	2,935	3,035	3,035	3,035	3,035	3,035
TOTAL CAPITAL 2,741 3,531 4,436 5,453 6,645 7,955 9,433 Stockholder's Equity 2,741 3,531 4,436 5,453 6,645 7,955 9,433 CASH FLOW STATEMENT 2023 2024E 2025E 2026E 2027E 2028E 2029E NET PROFIT 565 770 905 1,018 1,192 1,310 1,478 Inv. Related Activities 878 901 781 785 789 793 797 Pre-Tax Cash Flow 1,443 1,359 1,333 1,377 1,523 1,677 1,841 Working Capital Changes -821 -849 -1,257 -675 -1,174 -1,208 -1,318 Operating Cash Flow 622 510 76 702 349 469 523 Investment Cash Flow -6 -24 -32 -36 -40 -44 -48 Financing Cash Flow -840 -602 62 -561 -204	TOTAL DEBT	2,465	2,203	2,573	2,356	2,462	2,485	2,460
Stockholder's Equity 2,741 3,531 4,436 5,453 6,645 7,955 9,433 CASH FLOW STATEMENT 2023 2024E 2025E 2026E 2027E 2028E 2029E NET PROFIT 565 770 905 1,018 1,192 1,310 1,478 Inv. Related Activities 878 901 781 785 789 793 797 Pre-Tax Cash Flow 1,443 1,359 1,333 1,377 1,523 1,677 1,841 Working Capital Changes -821 -849 -1,257 -675 -1,174 -1,208 -1,318 Operating Cash Flow 622 510 76 702 349 469 523 Investment Cash Flow -6 -24 -32 -36 -40 -44 -48 Financing Cash Flow -840 -602 62 -561 -204 -315 -355 Net Incr. (Decr.) in Cash & Temp. Inv. -226 -113 106 105	NET DEBT	1,288	1,137	1,395	1,068	1,063	971	820
CASH FLOW STATEMENT 2023 2024E 2025E 2026E 2027E 2028E 2029E NET PROFIT 565 770 905 1,018 1,192 1,310 1,478 Inv. Related Activities 878 901 781 785 789 793 797 Pre-Tax Cash Flow 1,443 1,359 1,333 1,377 1,523 1,677 1,841 Working Capital Changes -821 -849 -1,257 -675 -1,174 -1,208 -1,318 Operating Cash Flow 622 510 76 702 349 469 523 Investment Cash Flow -6 -24 -32 -36 -40 -44 -48 Financing Cash Flow -840 -602 62 -561 -204 -315 -355 Net Incr. (Decr.) in Cash & Temp. Inv. -226 -113 106 105 105 110 120 Beg. of Period Cash and Temp. Inv. 1,404 1,177 1,066 1,1	TOTAL CAPITAL	2,741	3,531	4,436	5,453	6,645	7,955	9,433
NET PROFIT 565 770 905 1,018 1,192 1,310 1,478 Inv. Related Activities 878 901 781 785 789 793 797 Pre-Tax Cash Flow 1,443 1,359 1,333 1,377 1,523 1,677 1,841 Working Capital Changes -821 -849 -1,257 -675 -1,174 -1,208 -1,318 Operating Cash Flow 622 510 76 702 349 469 523 Investment Cash Flow -6 -24 -32 -36 -40 -44 -48 Financing Cash Flow -840 -602 62 -561 -204 -315 -355 Net Incr. (Decr.) in Cash & Temp. Inv. -226 -113 106 105 105 110 120 Beg. of Period Cash and Temp. Inv. 1,404 1,177 1,066 1,177 1,288 1,398 1,514	Stockholder's Equity	2,741	3,531	4,436	5,453	6,645	7,955	9,433
Inv. Related Activities 878 901 781 785 789 793 797 Pre-Tax Cash Flow 1,443 1,359 1,333 1,377 1,523 1,677 1,841 Working Capital Changes -821 -849 -1,257 -675 -1,174 -1,208 -1,318 Operating Cash Flow 622 510 76 702 349 469 523 Investment Cash Flow -6 -24 -32 -36 -40 -44 -48 Financing Cash Flow -840 -602 62 -561 -204 -315 -355 Net Incr. (Decr.) in Cash & Temp. Inv. -226 -113 106 105 105 110 120 Beg. of Period Cash and Temp. Inv. 1,404 1,177 1,066 1,177 1,288 1,398 1,514	CASH FLOW STATEMENT	2023	2024E	2025E	2026E	2027E	2028E	2029E
Pre-Tax Cash Flow 1,443 1,359 1,333 1,377 1,523 1,677 1,841 Working Capital Changes -821 -849 -1,257 -675 -1,174 -1,208 -1,318 Operating Cash Flow 622 510 76 702 349 469 523 Investment Cash Flow -6 -24 -32 -36 -40 -44 -48 Financing Cash Flow -840 -602 62 -561 -204 -315 -355 Net Incr. (Decr.) in Cash & Temp. Inv. -226 -113 106 105 105 110 120 Beg. of Period Cash and Temp. Inv. 1,404 1,177 1,066 1,177 1,288 1,398 1,514	NET PROFIT	565	770	905	1,018	1,192	1,310	1,478
Working Capital Changes -821 -849 -1,257 -675 -1,174 -1,208 -1,318 Operating Cash Flow 622 510 76 702 349 469 523 Investment Cash Flow -6 -24 -32 -36 -40 -44 -48 Financing Cash Flow -840 -602 62 -561 -204 -315 -355 Net Incr. (Decr.) in Cash & Temp. Inv. -226 -113 106 105 105 110 120 Beg. of Period Cash and Temp. Inv. 1,404 1,177 1,066 1,177 1,288 1,398 1,514	Inv. Related Activities	878	901	781	785	789	793	797
Operating Cash Flow 622 510 76 702 349 469 523 Investment Cash Flow -6 -24 -32 -36 -40 -44 -48 Financing Cash Flow -840 -602 62 -561 -204 -315 -355 Net Incr. (Decr.) in Cash & Temp. Inv. -226 -113 106 105 105 110 120 Beg. of Period Cash and Temp. Inv. 1,404 1,177 1,066 1,177 1,288 1,398 1,514	Pre-Tax Cash Flow	1,443	1,359	1,333	1,377	1,523	1,677	1,841
Investment Cash Flow -6 -24 -32 -36 -40 -44 -48 Financing Cash Flow -840 -602 62 -561 -204 -315 -355 Net Incr. (Decr.) in Cash & Temp. Inv226 -113 106 105 105 110 120 Beg. of Period Cash and Temp. Inv. 1,404 1,177 1,066 1,177 1,288 1,398 1,514	Working Capital Changes	-821	-849	-1,257	-675	-1,174	-1,208	-1,318
Financing Cash Flow -840 -602 62 -561 -204 -315 -355 Net Incr. (Decr.) in Cash & Temp. Inv226 -113 106 105 105 110 120 Beg. of Period Cash and Temp. Inv. 1,404 1,177 1,066 1,177 1,288 1,398 1,514	Operating Cash Flow	622	510	76	702	349	469	523
Net Incr. (Decr.) in Cash & Temp. Inv. -226 -113 106 105 105 110 120 Beg. of Period Cash and Temp. Inv. 1,404 1,177 1,066 1,177 1,288 1,398 1,514	Investment Cash Flow	-6	-24	-32	-36	-40	-44	-48
Beg. of Period Cash and Temp. Inv. 1,404 1,177 1,066 1,177 1,288 1,398 1,514	Financing Cash Flow	-840	-602	62	-561	-204	-315	-355
	Net Incr. (Decr.) in Cash & Temp. Inv.	-226	-113	106	105	105	110	120
End of Period Cash and Temp. Inv. 1,177 1,066 1,177 1,288 1,398 1,514 1,639	Beg. of Period Cash and Temp. Inv.	1,404	1,177	1,066	1,177	1,288	1,398	1,514
	End of Period Cash and Temp. Inv.	1,177	1,066	1,177	1,288	1,398	1,514	1,639



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